

The background of the slide is a colorful illustration of an industrial and renewable energy landscape. On the left, there are several white wind turbines with red and white striped bases. In the center, there is a city skyline with various buildings, including a tall grey skyscraper and a red building. To the right of the city, there are two tall, red and white striped smokestacks emitting white smoke. Further right, there is a large, white and red striped cooling tower with a yellow top. In the foreground on the right, there is a blue and white cargo ship with yellow and red containers on its deck. The sky is blue with a yellow sun and a few white clouds. The overall scene represents a mix of traditional and sustainable industrial assets.

# Performance for Assets

*Turning data into actionable intelligence*

[www.performanceforassets.com](http://www.performanceforassets.com)





*How to enhance the value of existing products & services?*

*Half of my expert-personnel will retire in the near future*

*Where can I save energy?*

*How do I ensure safe and reliable operation of aging equipment?*

*How can meantime between failures be extended?*

*Why does my machine not perform as expected?*

*Can processes be optimized and how?*



# Today's Industrial Challenges

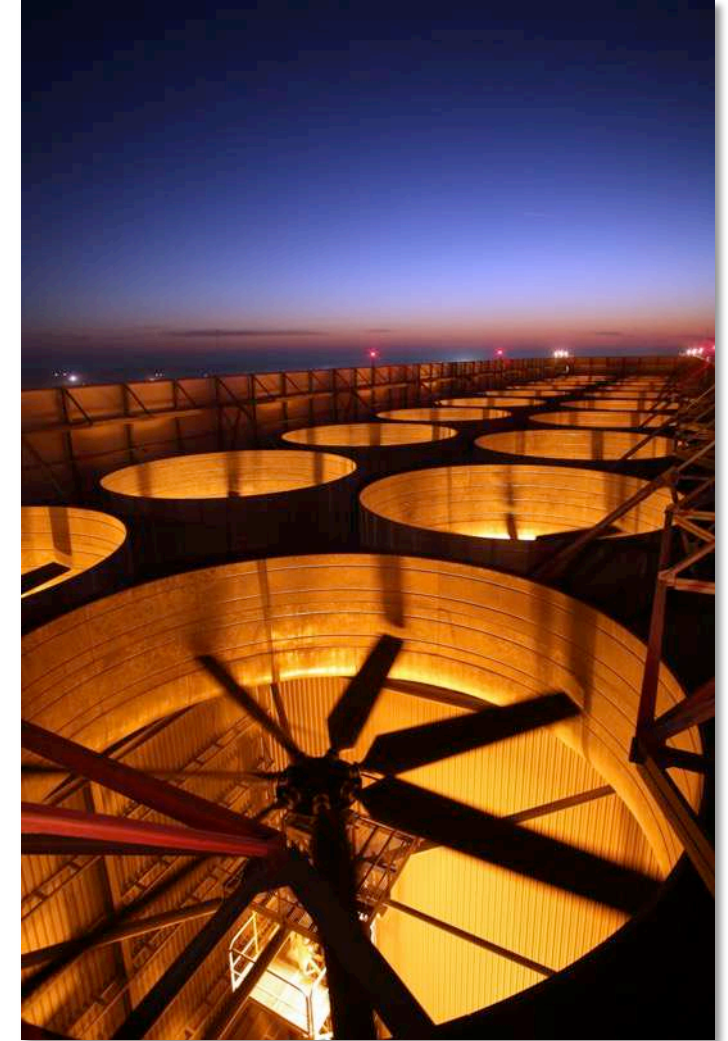


**Production processes  
continuously generate  
massive amounts of data**

but...

*“On average, between  
60% and 73% of all data  
within an enterprise  
goes unused for analytics”*

- Forrester



# Today's Industrial Challenges

Moreover, traditional condition monitoring systems give a **narrow view on process behaviour**



*CMS*



*PLC*

To broaden the view, we correlate the condition monitoring measurements with the operational data and **centralize, filter and synchronize all available information**

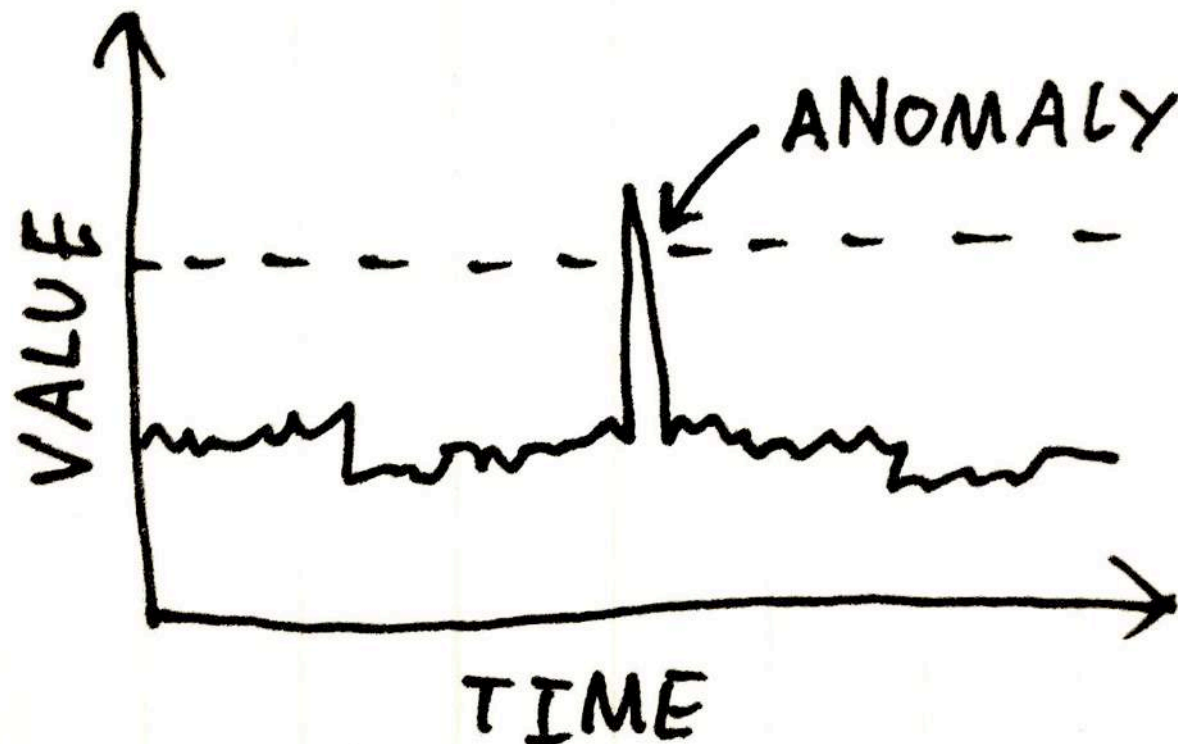
# Today's Industrial Challenges

Furthermore we evaluate and integrate  
the **other unstructured data sources**  
that can potentially be relevant







# Our approach: Methodology



 **Detect** anomaly

 **Diagnose:** Where does the anomaly come from?

 **Prognose:** How does anomaly evolve and when to take action?



**Actionable intelligence**

for performance optimization & predictive maintenance



# Our approach: Actionable Intelligence

## Immediate / online actions

Safety, reliability & continuity



## Mid-term actions

Planning, savings & performance



## Long term actions

Procedures, strategy & investments





*Combining process / asset knowledge  
with data analytics..*



*..is the key to success!*

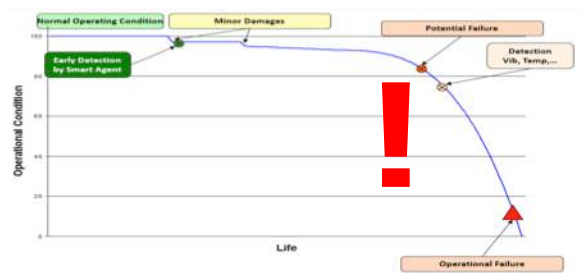


# Machine learning: 3 approaches

## Online condition monitoring

Online identification of anomaly

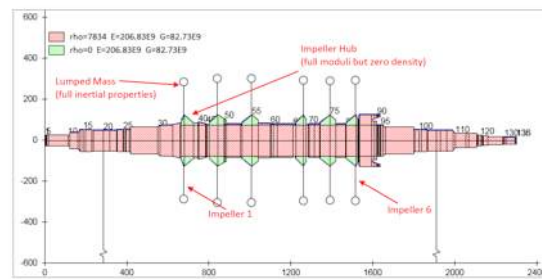
Offline human diagnosis



## Physical models

Theoretical optimum condition

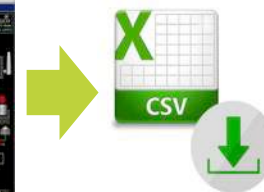
Impossible to include all hypothesis



## Data driven models

Historical process data

Relative view on equipment status



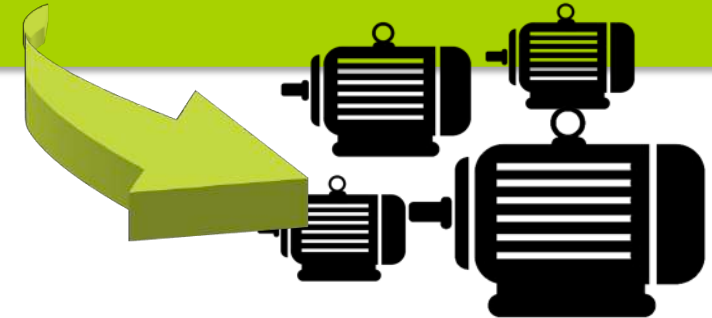
# Our approach: Hybrid model

**Online condition  
monitoring**

**Physical  
models**

**Data driven  
models**

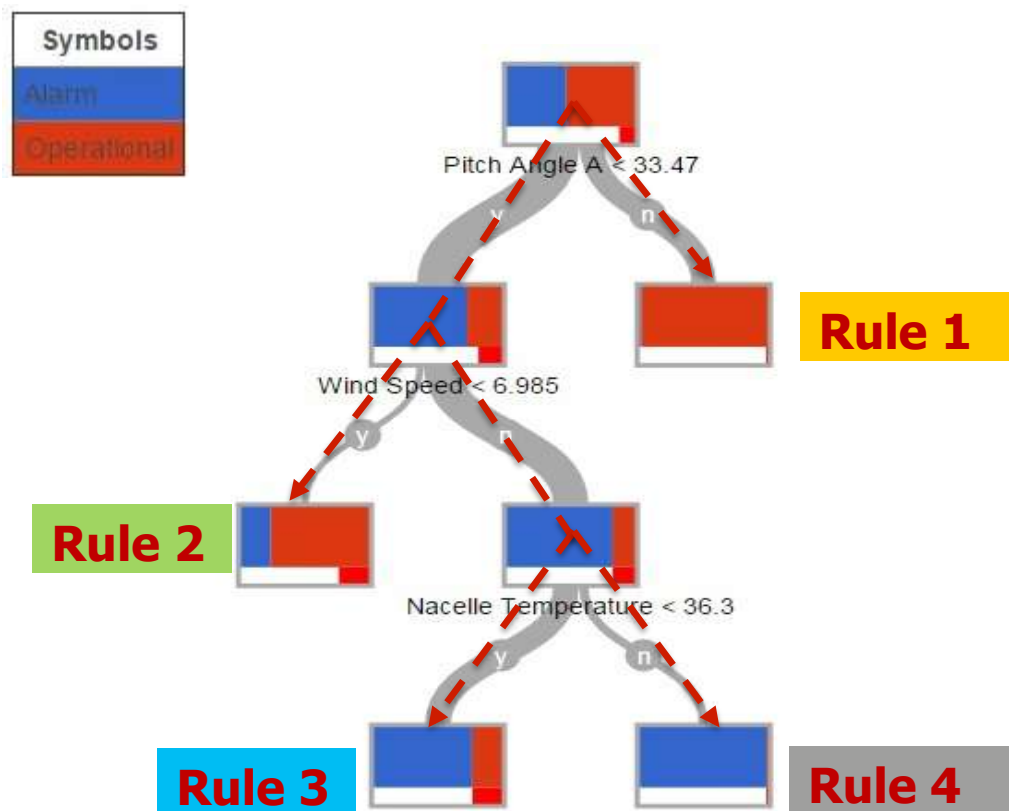
**Hybrid models**



**Robust models and optimized machine-learning  
by centralizing, synchronizing and analysing all asset data!**

# Our approach: Analytic tools

We use **+30 proven analytic tools** such as the **decision tree** to:



1. Analyse the historical data
2. Automatically select the key parameters that related to a drift/deviation
3. Create rules by combining different parameters
4. Test the robustness

After validation, the rules can easily be copied to all same type equipment and are **automatically adapted** (auto-learning) to the different operating conditions of each unique equipment





# Our goal: Providing actionable intelligence for...



**PERFORMANCE  
OPTIMIZATION**



**PREDICTIVE  
MAINTENANCE**



**ENERGY SAVINGS**



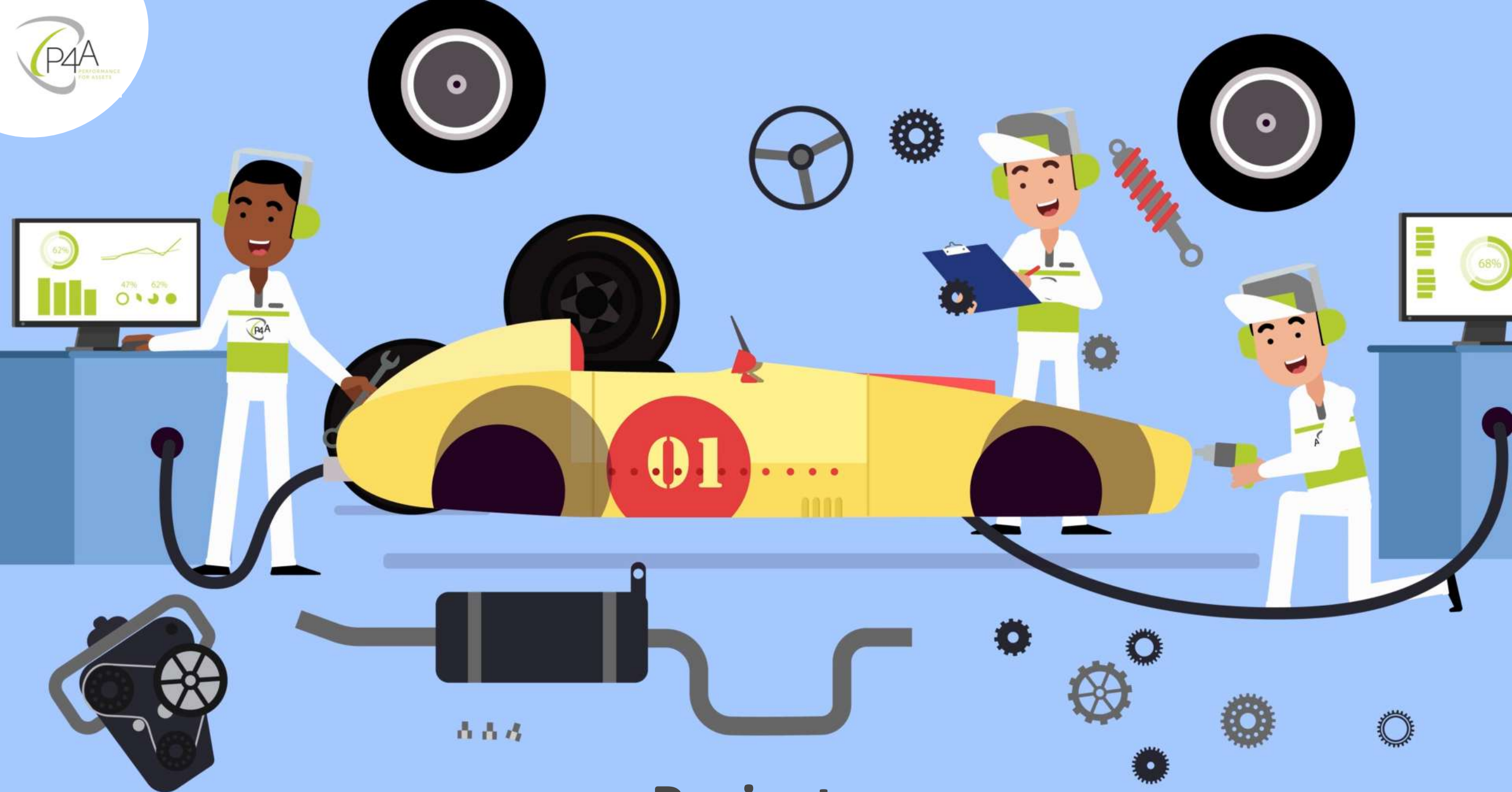
**COMPENSATION OF  
LOSS OF KNOWLEDGE**



**COST REDUCTION &  
REVENUE INCREASE**

- Started in **2008** as an **R&D project** focusing on the development of a remote asset management platform for rotating equipment in industry – need of intelligent monitoring tool for our O&M production based contracts in the conventional industry
- **Health monitoring platform**, modeling based using the latest of data mining tools
- Since 2008 ~**6 million €** was invested to develop robust, reliable monitoring and management tool for rotating equipment
- In 2017, **Performance for Assets** was established to market this collaborative platform to a larger audience





Projects





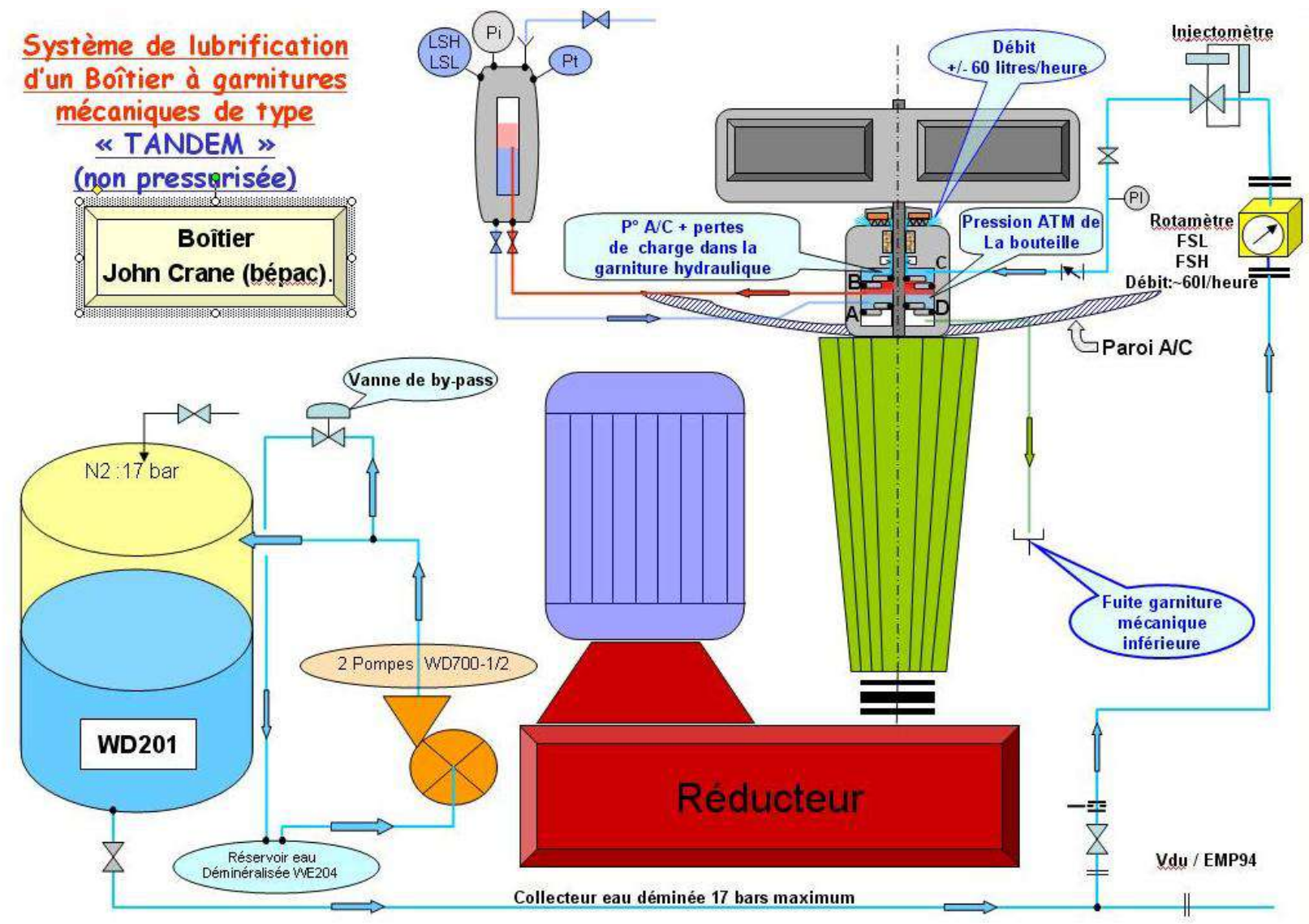
# Case 1: Improved production uptime & safety

*How to avoid returning failures*

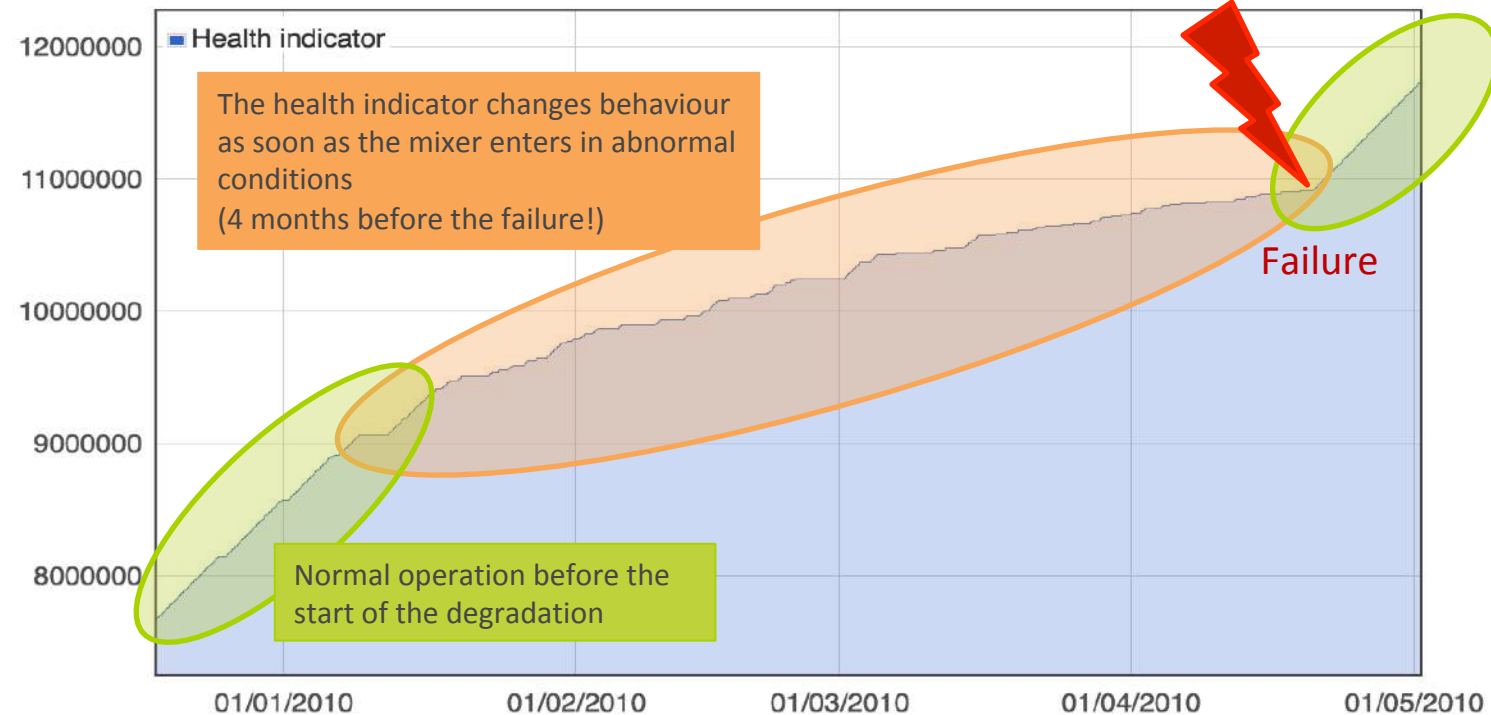
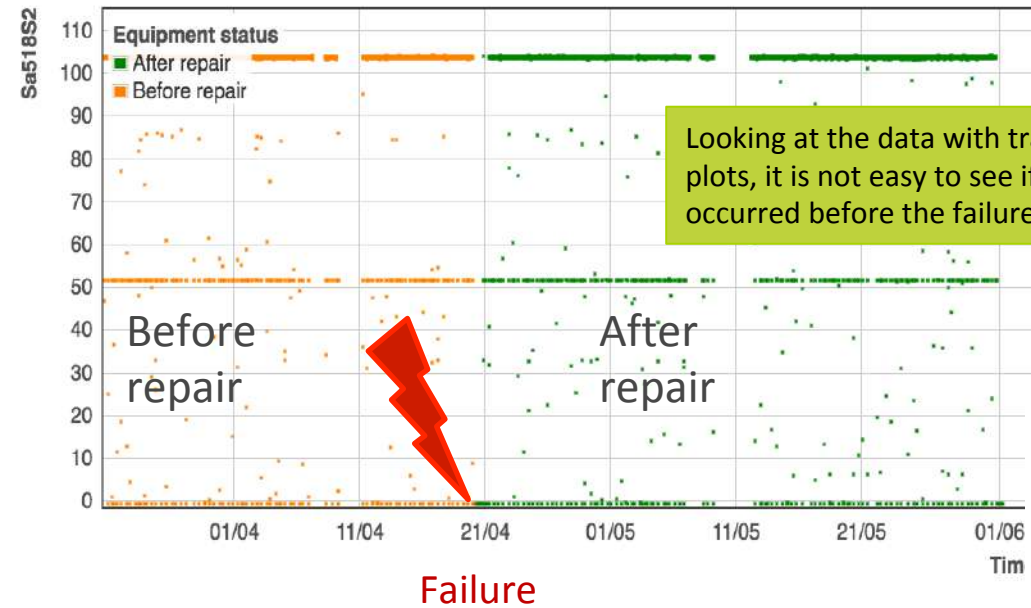
*on a critical mixer in a chemical plant*

*causing long downtime and safety risks?*

# Case 1: Improved production uptime & safety



# Case 1: Improved production uptime & safety





# Case 1: Improved production uptime & safety

## Step 1: Detection of anomaly

- Use of historical data to analyse conditions before/after a failure and identify key factors to establish a health indicator
- Unhealthy conditions can be detected 4 months before the failure

## Step 2: Diagnosis

- Root cause analysis based on data and our new health indicator

## Step 3: Prognosis

- Prediction of remaining life time based on new health indicator

## Step 4: Intelligence - Predictive Maintenance

- Implementation of a predictive maintenance tool with alarm thresholds to protect the equipment from upcoming failures

# Case 1: Improved production uptime & safety

## The benefits

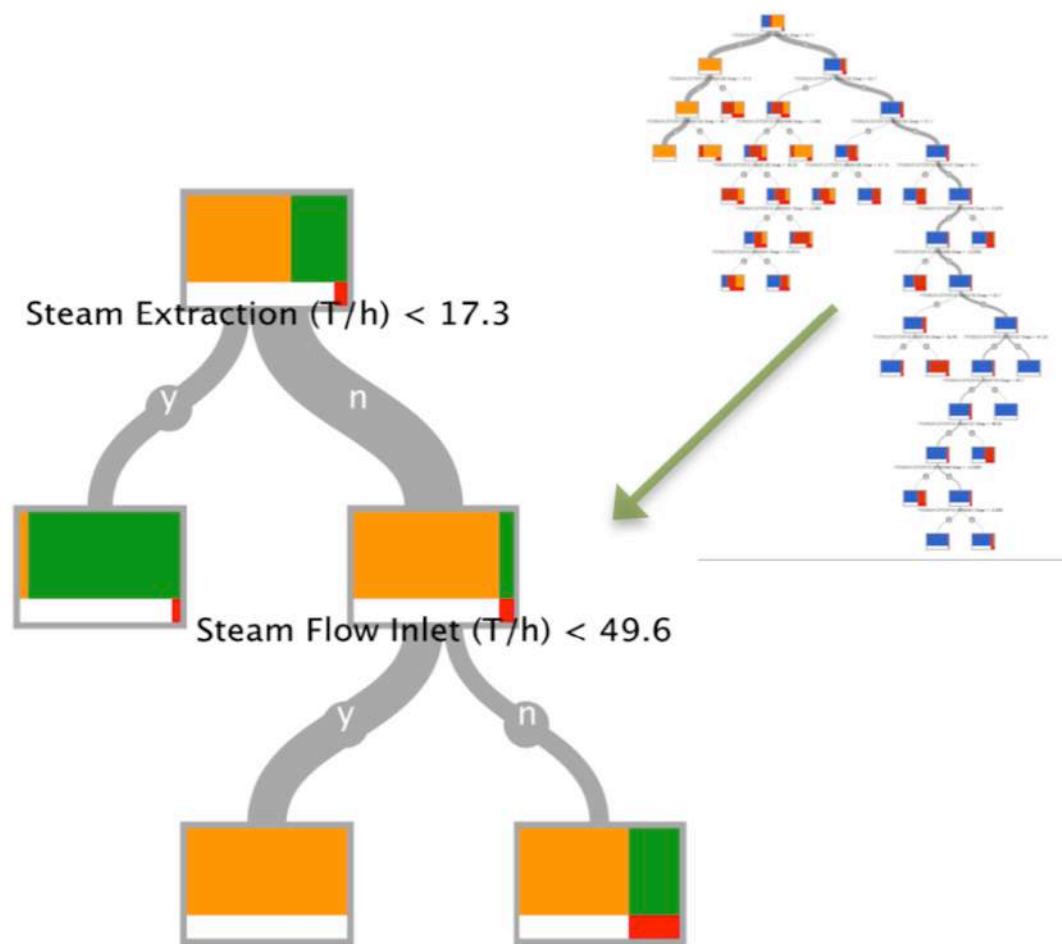
- Improved **production reliability and safety** through predictive maintenance
- Automated **alarms to protect** equipment
- **Easy** implementation
- **Self-learning** big data model



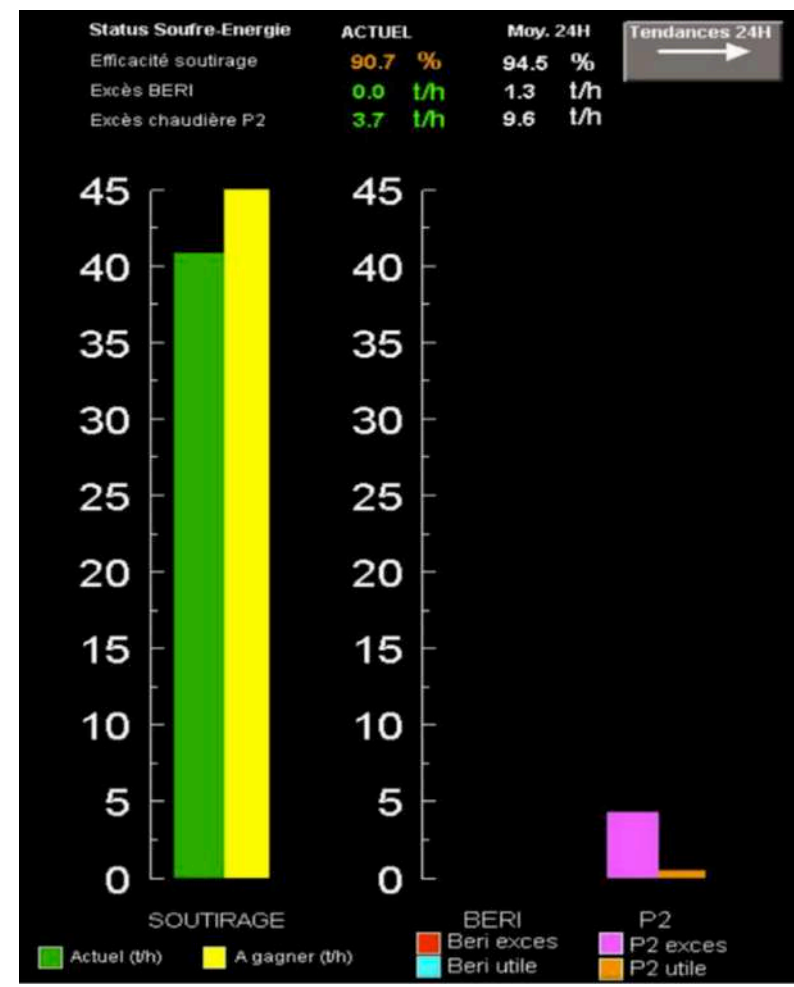
*How to optimize the steam extraction  
of the steam network in our phosphate plant  
and thereby minimise the energy bill?*



# Case 2: € 500.000/year energy savings



*Extract from the decision tree (model) created by P4A to indicate the best way to operate the steam network*



*Operator dashboard for optimized steam extraction*

# Case 2: € 500.000/year energy savings

## Step 1: Detection of inefficiencies

- A + 100.000 tons of steam / year gap in energy efficiency was revealed through our process analysis and data mining approach

## Step 2: Diagnosis

- Root cause analysis through variability exploration of historical data and process thanks to our analytics tool

## Step 3: Prognosis

- Waste of steam extraction of 5 tons/hour, resulting in a € 60/hour financial loss

## Step 4: Intelligence – Performance Optimization

- Install dashboard to monitor extraction flow (actual vs optimum), improve communication between various departments and enhance reporting practices

## The benefits

- Increased steam extraction of 5 tons / hour
- Significant cost reduction
- Better management and monitoring
- More sustainable operations
- Implemented in < 3 months



## The ROI

- Recurrent savings of € 500.000 / year on energy equivalent to 7.000 tons of CO2 per year in gas consumption, or a 15% reduction



## Case 2: Advanced turbomachinery monitoring

*How to get an **absolute view**  
on the **condition and behaviour**  
of my **turbomachinery**?*



# Case 2: Advanced turbomachinery monitoring

Elaboration of a **mechanical dynamic model** based on **reverse engineering**

## Results & Tests

### 1 Creating and testing rotormodel in high speed balancing machine

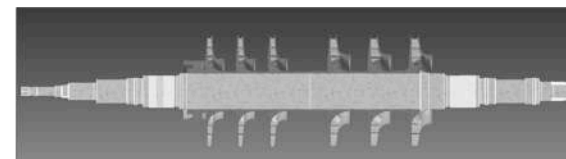
#### 1. Disassembling rotor



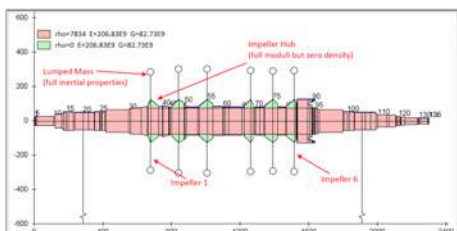
#### 2. Scanning Parts



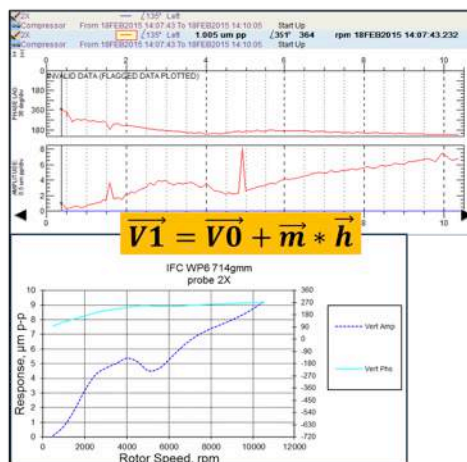
#### 3. Reverse engineering rotor



#### 5. Testing rotor dynamic model in high speed balancing installation

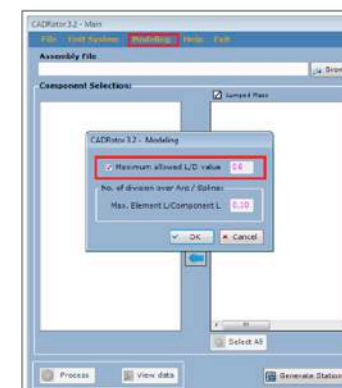
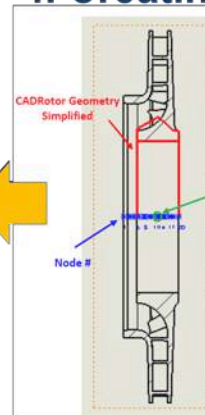


Quality of XL rotor model was controlled by comparing the results with the vibrations measured during the trial runs of the high speed balancing process



$$\vec{v}_1 = \vec{v}_0 + \vec{m} * \vec{h}$$

#### 4. Creating rotor dynamic model



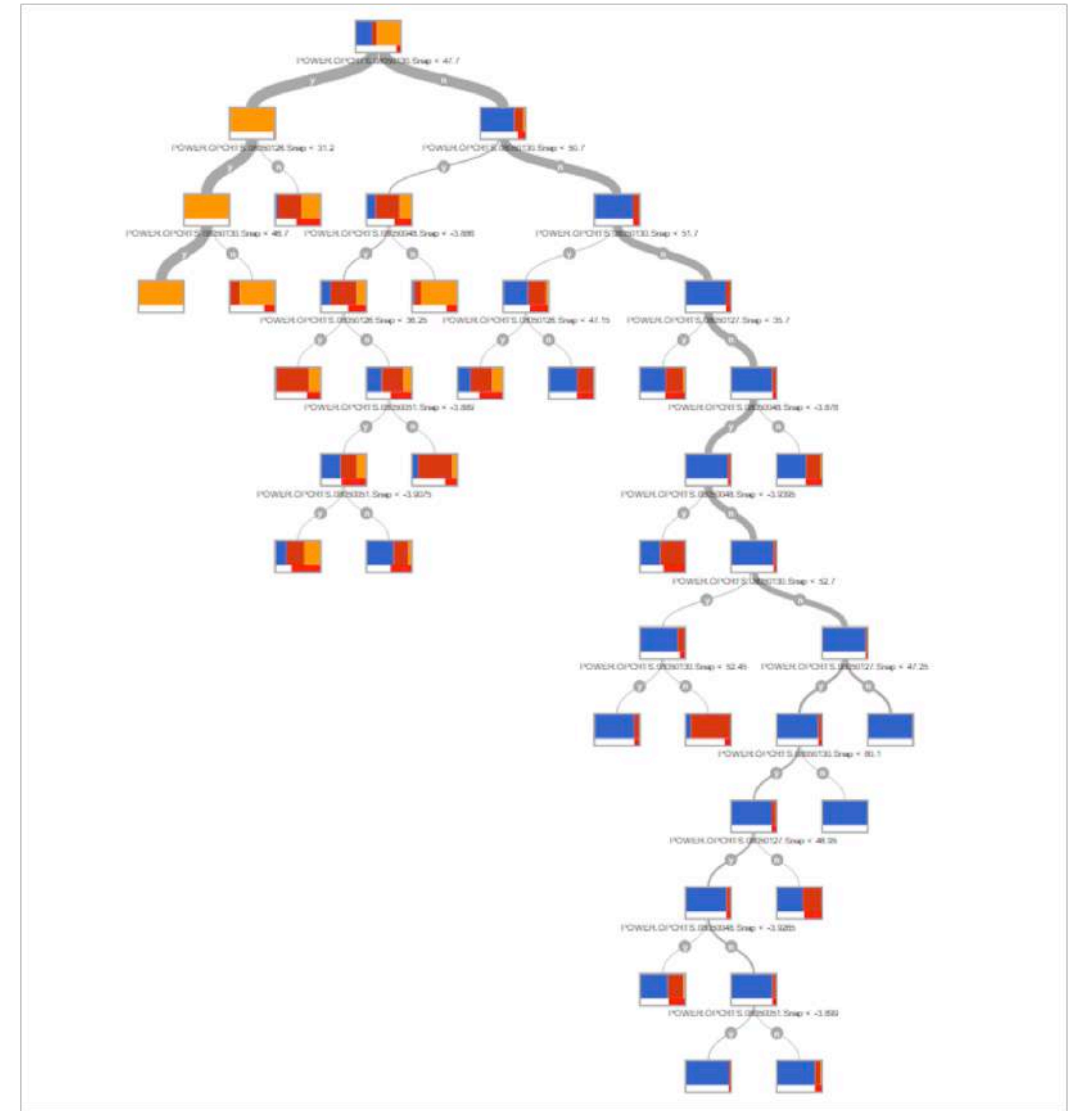
# Case 2: Advanced turbomachinery monitoring

Fine-tuning of the **dynamic model** using the **balancing machine**

**Influences** due to;

1. bearing design
2. labyrinth seals
3. impeller & turbine blades

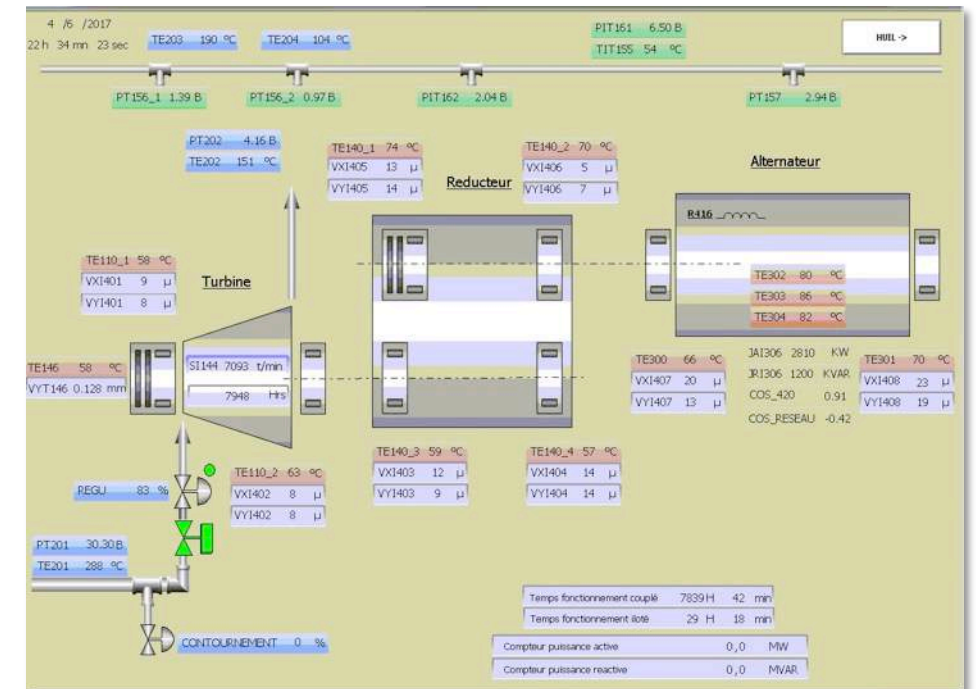
Using this input we configure  
**up to 50 auto-learning models/asset**  
which we then follow online!



# Case 2: Advanced turbomachinery monitoring

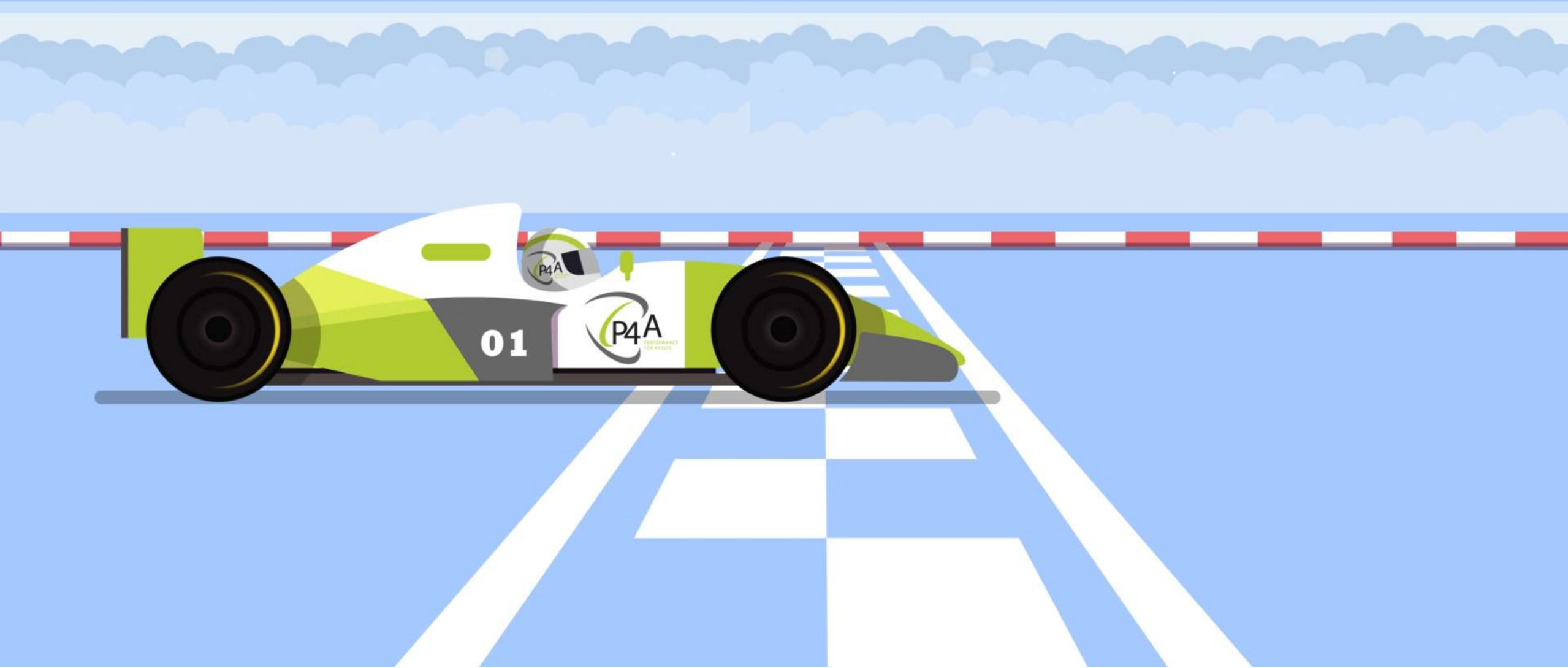
## The benefits of our hybrid model?

- Using physical models only gives a narrow view on the asset behaviour
- By correlating the physical model with historical and real-time condition data we are **monitoring the asset from all angles**
- Our robust auto-learning models allow **reliable, continuous condition monitoring**





# Dashboard








# Asset info with alarms

[Home](#) / [Dalkia](#) / [Dalkia France](#) / [UVED Eco Chaleur de Brest](#) / [STG 01 Turbine vapeur](#)

- Health status
- Work requests
- Indicators
- Correlation analysis
- Trends analysis
- Advanced analytics
- Components health
- Asset info
- Config

|                  |                                                                                         |
|------------------|-----------------------------------------------------------------------------------------|
| Global status    |  ALARM |
| Equipment code   | 748                                                                                     |
| Classification   | STG 01                                                                                  |
| Family code      | GEN   Generators                                                                        |
| Equipment        | Turbine vapeur                                                                          |
| Criticality code |                                                                                         |
| Description      |                                                                                         |

## Alarms

| Status                                                                              | Date           | Active agent                                                                                            |
|-------------------------------------------------------------------------------------|----------------|---------------------------------------------------------------------------------------------------------|
|  | 11/04/18 13:57 | <a href="#">STG Dalkia Performance Monitoring(due to tag: dalkia/all/MOV_AVG_ANN_ERROR_R101_JAI306)</a> |
|  | 11/04/18 13:59 | <a href="#">45(due to tag: dalkia/all/R102_JRI306)</a>                                                  |



# Asset health status

Home / Dalkia / Dalkia France / UVED Eco Chaleur de Brest / STG 01 Turbine vapeur

- Health status
- Work requests
- Indicators
- Correlation analysis
- Trends analysis
- Advanced analytics
- Components health
- Asset info
- Config

## List of agents

 STG Dalkia Performance Monitoring



 Level I: STG Dalkia vib Gear NDE X



 Level I Logic: STG Dalkia Oil Pressure Back Bear




 45




New


Paste











History

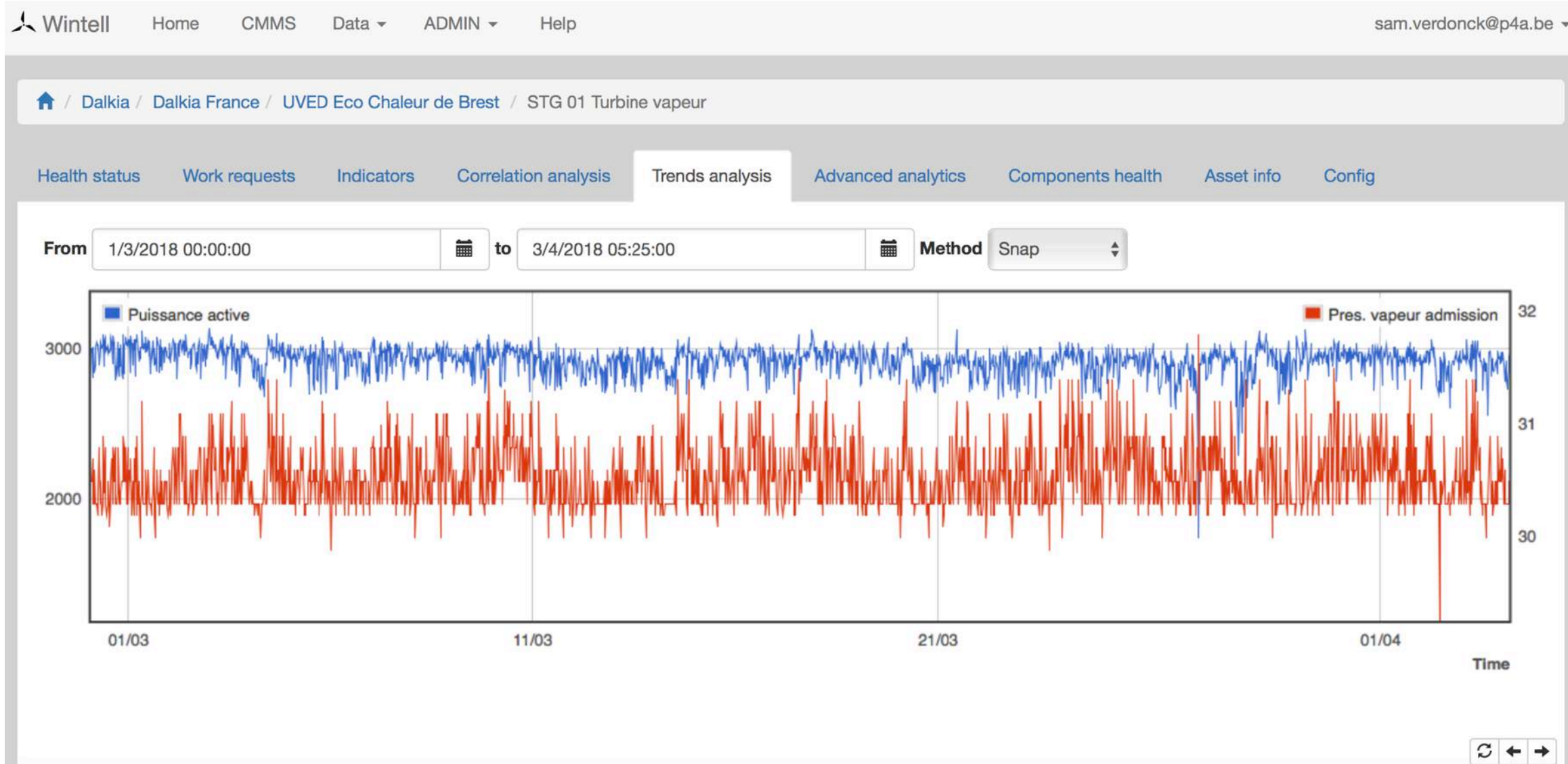
Association

Action

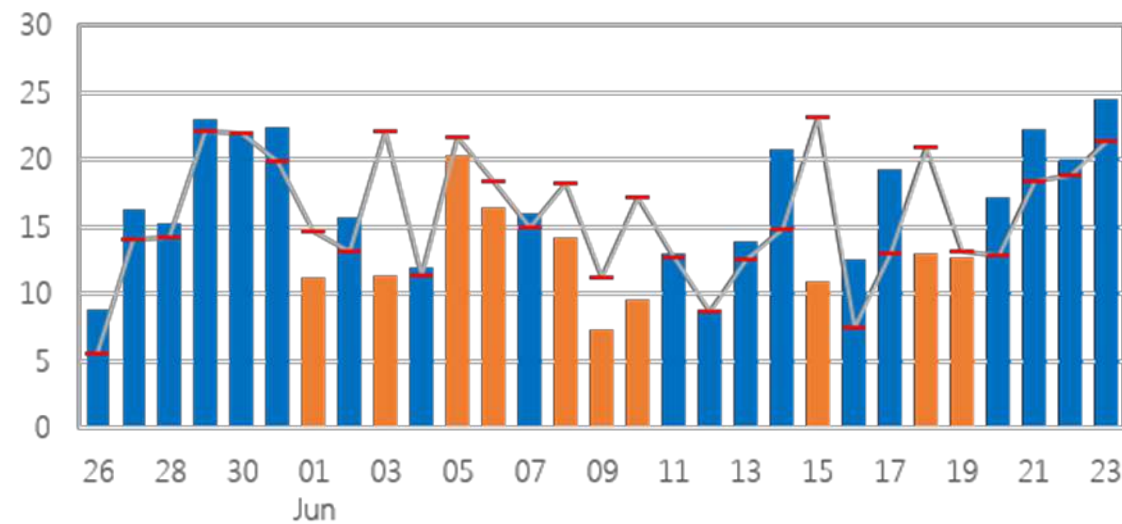
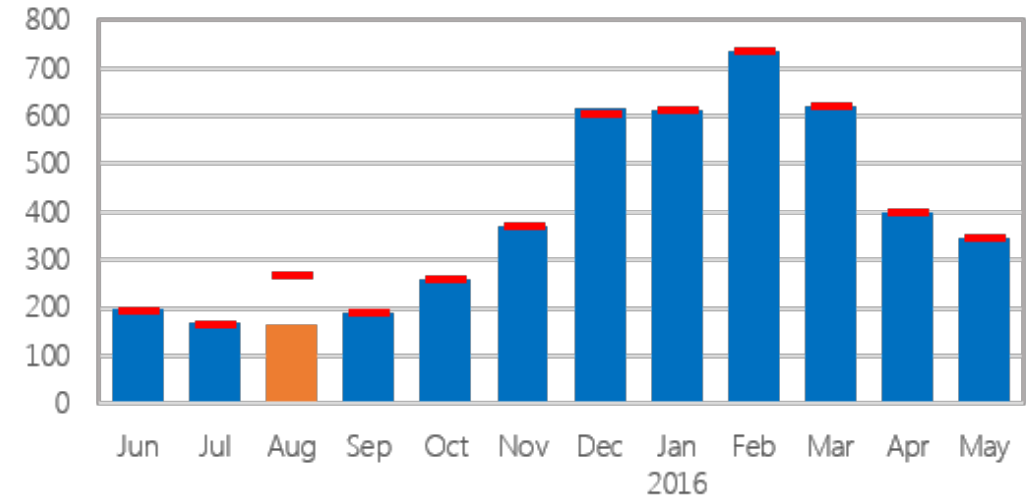
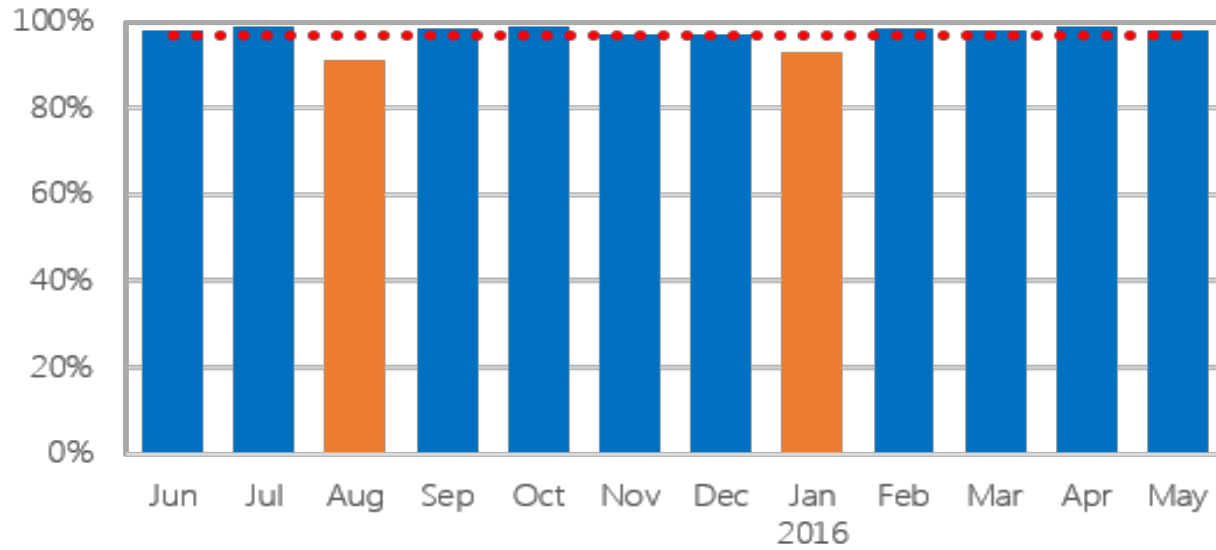
## History of Level I Logic: STG Dalkia Oil Pressure Back Bear

| Date           | Status      | Description                                                 |
|----------------|-------------|-------------------------------------------------------------|
| 22/02/18 13:53 | OPERATIONAL |                                                             |
| 22/02/18 13:52 | ALARM       | Turbine back bearing oil pressure alarm: 0.98 bars          |
| 22/02/18 13:51 | OPERATIONAL |                                                             |
| 22/02/18 13:50 | ALARM       | Turbine back bearing oil pressure alarm: 1519300799464 bars |
| 22/02/18 13:50 | OPERATIONAL |                                                             |
| 22/02/18 13:49 | ALARM       | Turbine back bearing oil pressure alarm: 1519300799464 bars |

# Various trend analysis options



# ASSET MANAGER: Production analysis



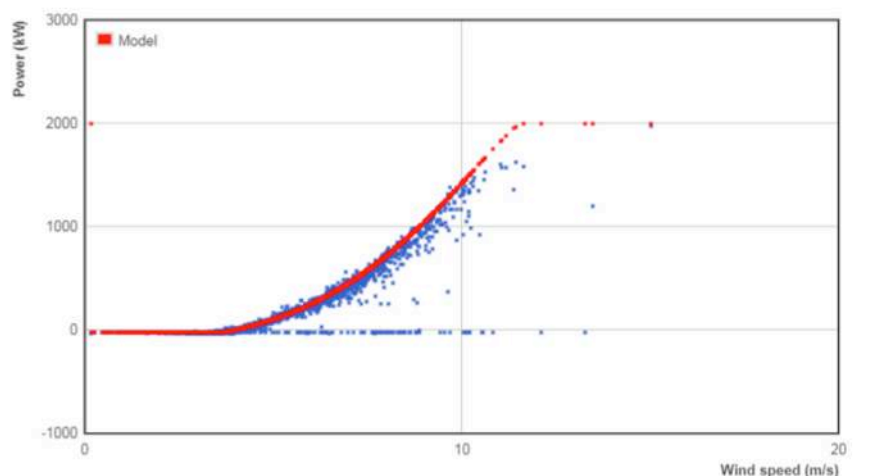


# ASSET MANAGER: Gap analysis

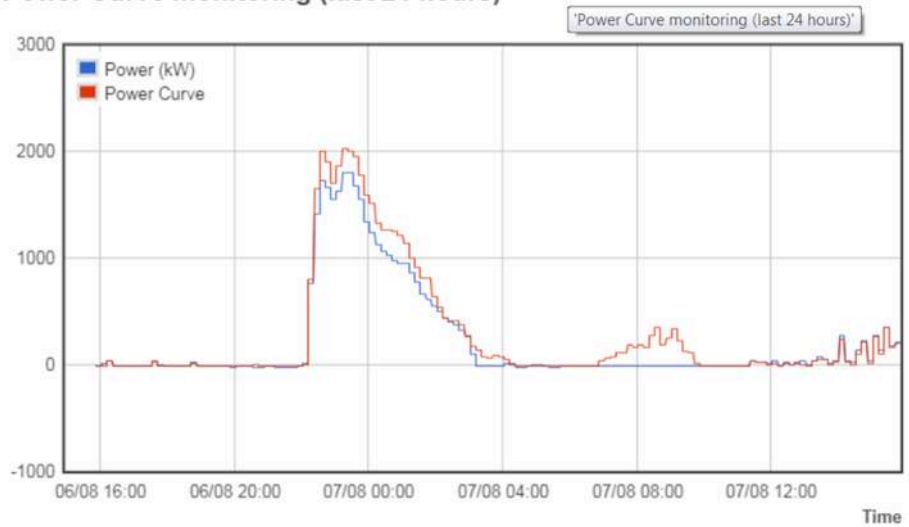
| Turbine ID | Status | Wind speed (m/s)       |      | Generator speed (RPM)  |       | Active power (kW)      |       | Power Losses (kWh)     |     |
|------------|--------|------------------------|------|------------------------|-------|------------------------|-------|------------------------|-----|
| FL0595     | !      | <div><div></div></div> | 9    | <div><div></div></div> | 750   | <div><div></div></div> | 50    | <div><div></div></div> | 50  |
| FL0601     | ✓      | <div><div></div></div> | 12   | <div><div></div></div> | 1 050 | <div><div></div></div> | 1 503 | <div><div></div></div> | 5   |
| FL0602     | ✓      | <div><div></div></div> | 6.5  | <div><div></div></div> | 800   | <div><div></div></div> | 1 200 | <div><div></div></div> | 30  |
| FL0603     | ✓      | <div><div></div></div> | 7    | <div><div></div></div> | 823   | <div><div></div></div> | 1 236 | <div><div></div></div> | 25  |
| FL0604     | ✗      | <div><div></div></div> | 11.3 | <div><div></div></div> | 0     | <div><div></div></div> | 0     | <div><div></div></div> | 130 |

# ASSET MANAGER: Power VS. Torque

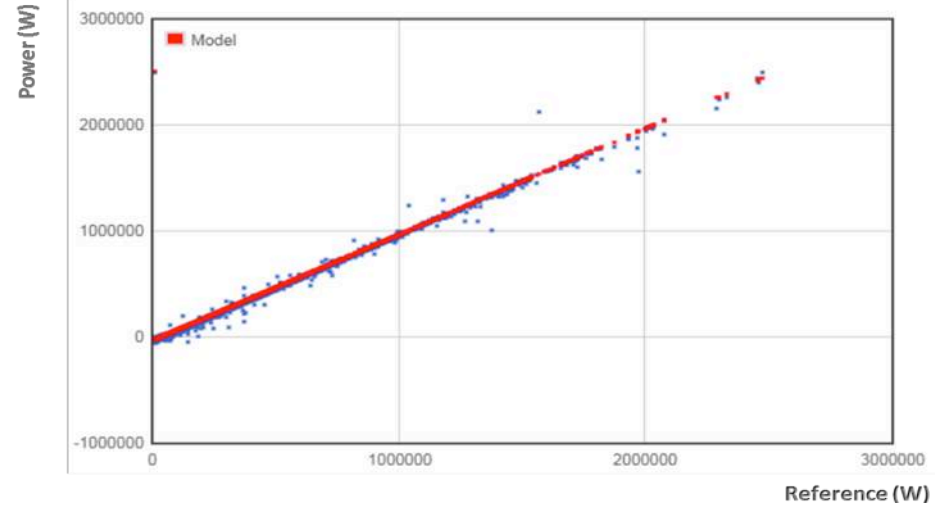
Power curve (Last month)



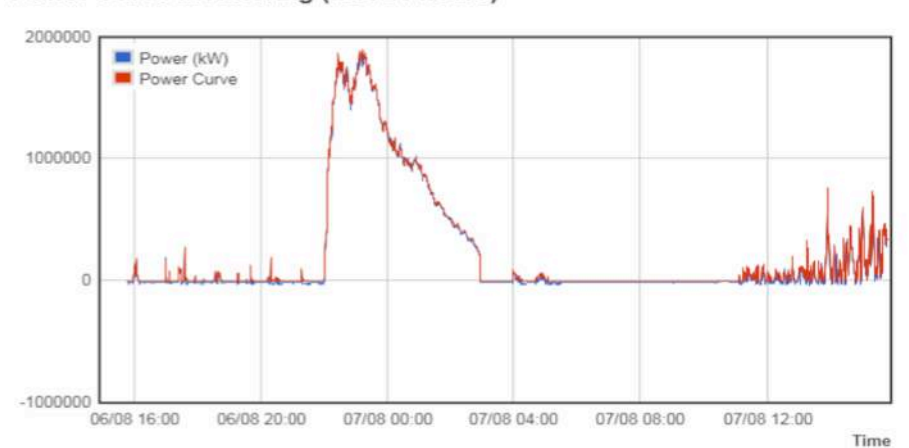
Power Curve monitoring (last 24 hours)



Torque curve (Last month)

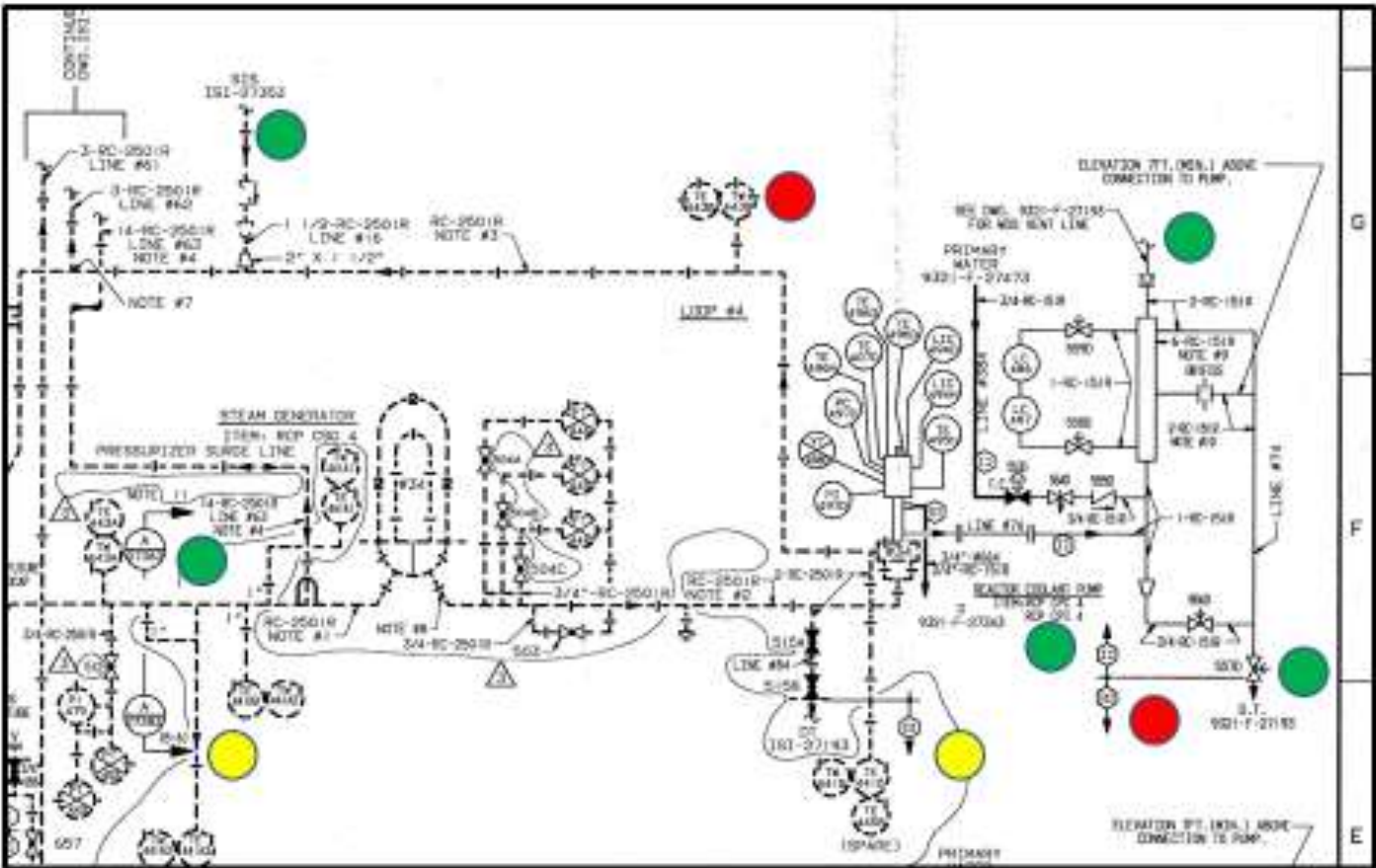


Power Curve monitoring (last 24 hours)





# MAINTENANCE MANAGER: Alarm overview

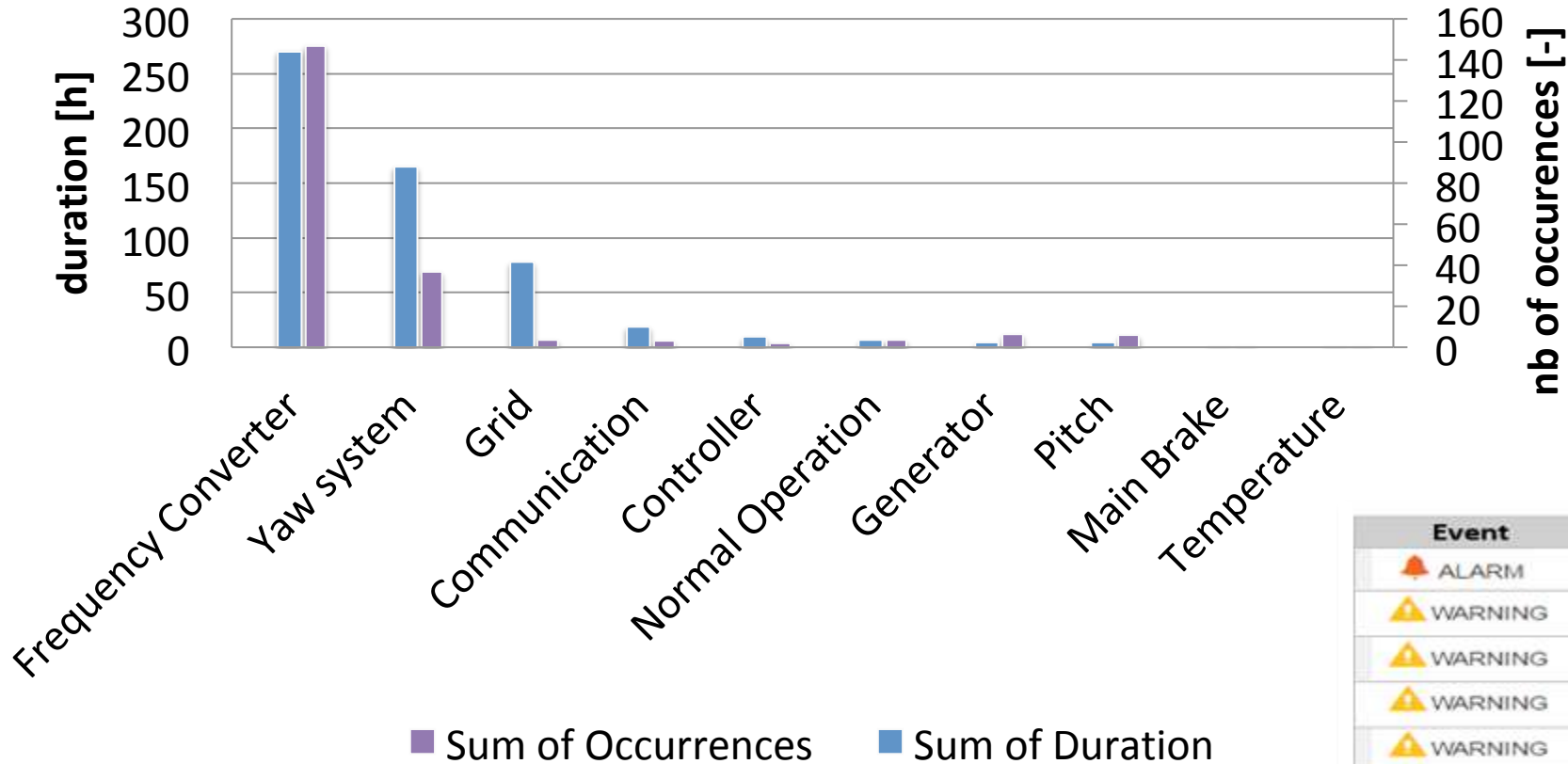











| KPI     | MTTF      | MTBA      | Kpi 1 | Kpi 2 |
|---------|-----------|-----------|-------|-------|
| Plant X | 36 months | 8.2 weeks | 11    | 25.3  |

| Status | Date             | Asset         |
|--------|------------------|---------------|
| ●      | 30/10/2017 14:48 | Steam Trap 40 |
| ●      | 8/11/2017 07:41  | Steam Trap 22 |
| ●      | 30/10/2017 14:48 | Steam Trap 38 |
| ●      | 30/10/2017 14:48 | Steam Trap 9  |
| ●      | 6/11/2017 18:04  | Steam Trap 33 |
| ●      | 2/11/2017 08:58  | Steam Trap 36 |
| ●      | 9/11/2017 05:56  | Steam Trap 14 |
| ●      | 2/11/2017 08:58  | Steam Trap 10 |
| ●      | 2/11/2017 09:28  | Steam Trap 28 |
| ●      | 2/11/2017 09:28  | Steam Trap 10 |
| ●      | 7/11/2017 17:42  | Steam Trap 40 |
| ●      | 2/11/2017 09:28  | Steam Trap 45 |
| ●      | 7/11/2017 21:20  | Steam Trap 13 |

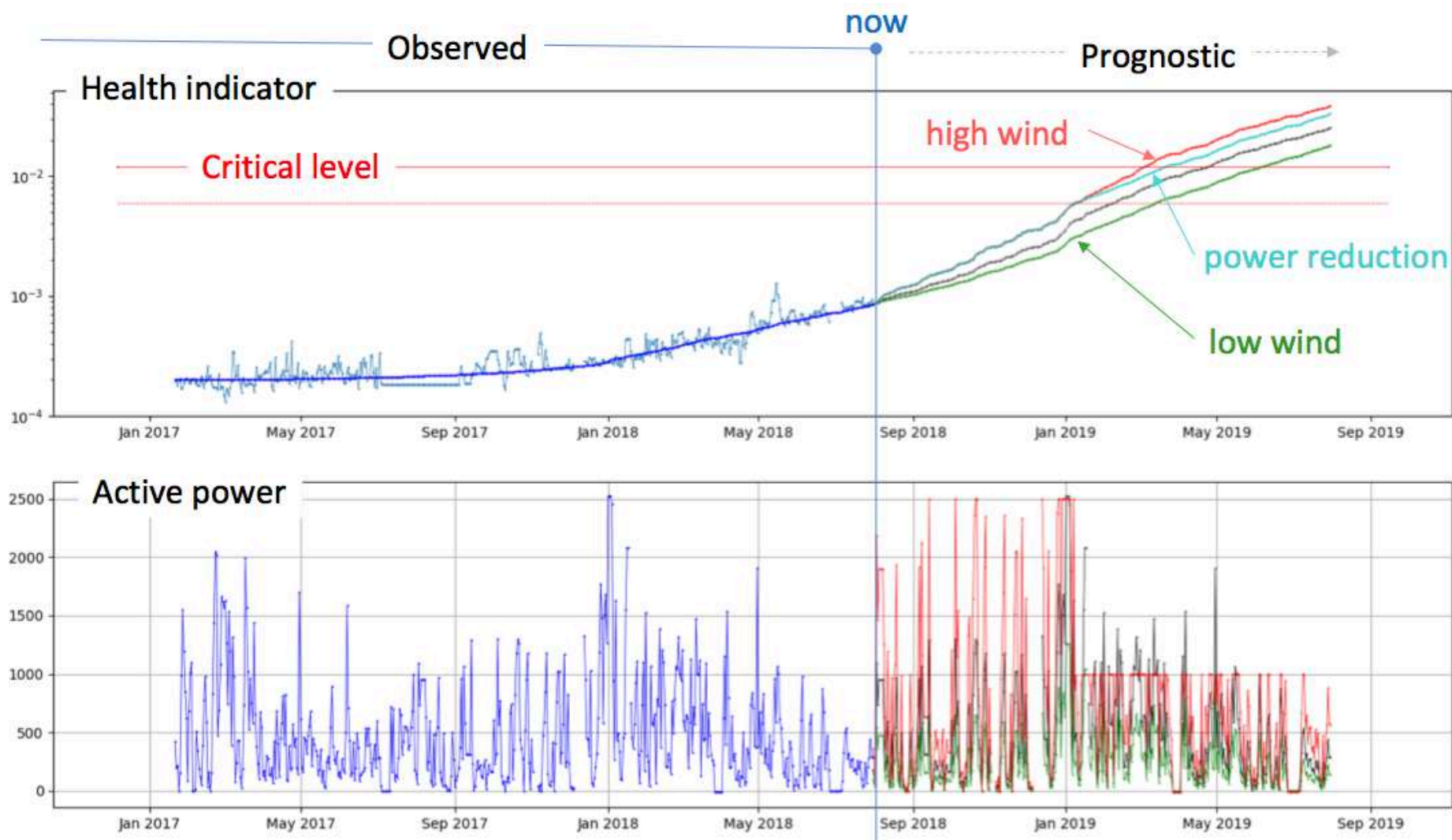
# MAINTENANCE MANAGER: Failure analysis

Failure distribution [FL 595]



| Event                                                                                         | Date             | Code | Components     |
|-----------------------------------------------------------------------------------------------|------------------|------|----------------|
|  ALARM     | 5/06/2015 15:52  | 734  | Yaw system     |
|  WARNING  | 5/06/2015 18:56  | 128  | Controller     |
|  WARNING | 5/06/2015 19:32  | 128  | Controller     |
|  WARNING | 11/06/2015 11:21 | 734  | Yaw system     |
|  WARNING | 11/06/2015 21:41 | 1017 | Communication  |
|  WARNING | 17/06/2015 09:00 | 734  | Yaw system     |
|  ALARM   | 18/06/2015 10:07 | 5706 | Generator      |
|  WARNING | 18/06/2015 10:14 | 110  | Grid           |
|  ALARM   | 18/06/2015 10:32 | 1668 | Freq Converter |

# MAINTENANCE MANAGER: Prognostic



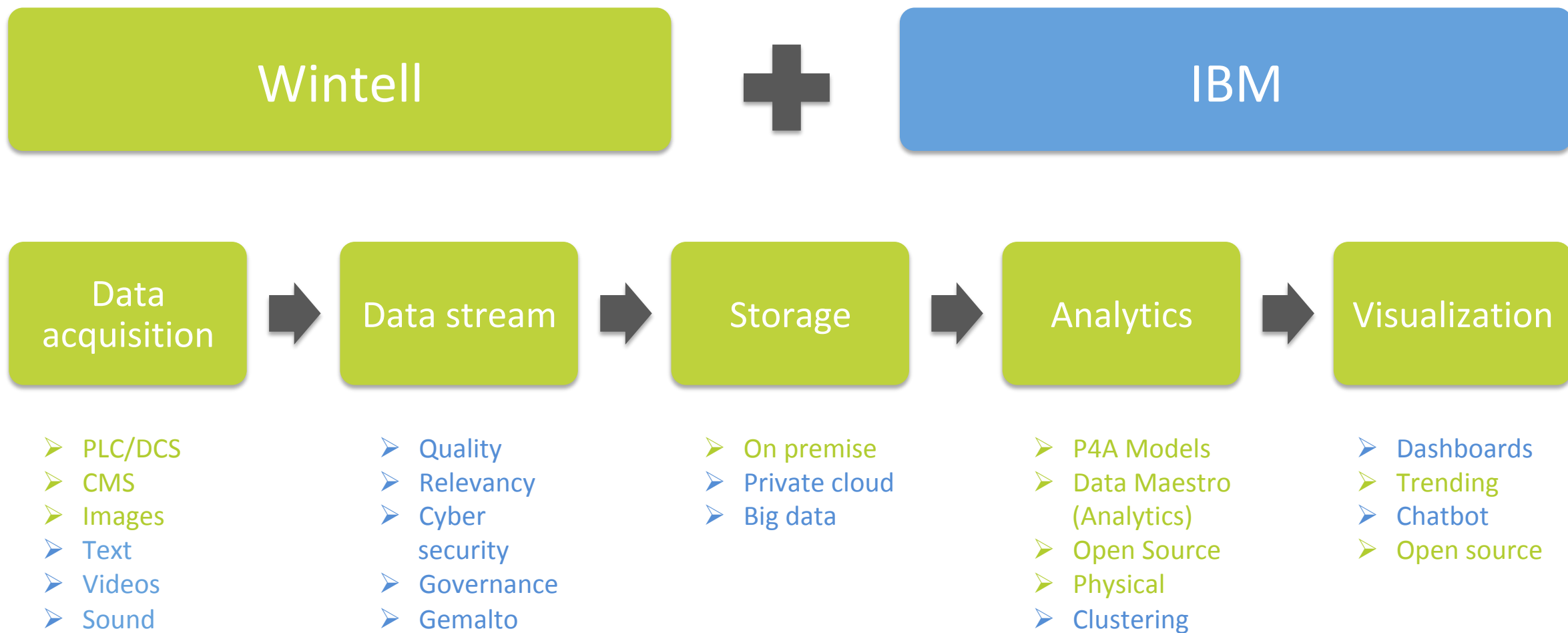
| Conditions                      | Prognostic |
|---------------------------------|------------|
| high wind                       | 6 months   |
| Low wind                        | 12 months  |
| High wind under power reduction | 8 month    |






# Services

# Data value chain




# Service packages




**PLATFORM**  
Hosting, data governance, cyber security

- ✓ Data Connectivity
- ✓ Scalable storage system and data processing
- ✓ Data governance
- ✓ Data integrity and security
- ✓ Access to analytic tools



**MODULES**  
Online hybrid models designed to enhance productivity and business gains

- ✓ Online Monitoring & Analysis
- ✓ Hybrid models built on physical & data driven models, tuned for machine specifications
- ✓ Multiple synchronized data sources
- ✓ Data Analytics
- ✓ Reporting Canvas
- ✓ Support from data scientists & process experts



**BUSINESS DATA**  
Extract relevant KPI's

- ✓ Business Advices
- ✓ Anonymus Benchmarking

# How to get started?

## FLASH ANALYSIS

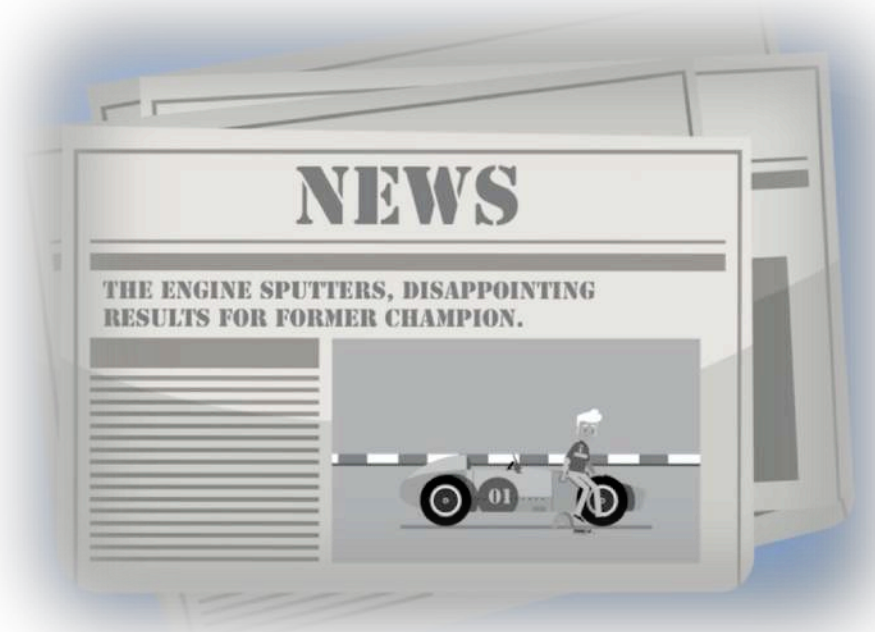
### Approach: Process and business understanding

1. Identify needs and concerns
2. Identify data/information already available
3. Define KPI's

### Targets: Present potential improvements and associated savings

1. Offline analysis of historical data and reporting
2. Online implementation
3. Additional quick wins models using on the same data into different areas

### Deliverable: Report with opportunities for process optimization / PDM



## **Step 1: Process & Business Understanding**

- Interview with process engineers to define main Kpi(s)
- Evaluation of P&IDs / PFDs
- Evaluation of data availability / Key data identification

## **Step 2: Flash Analysis**

- Definition of key performance indicators (KPIs)
- Performance & maintenance benchmarking
- Assessment of potential improvements opportunities (cost savings, performance, maintenance)
- Evaluation of constraints or road blocks



## **Step 3: Workshops**

- Workshops with operators and plant staff for
- Brainstorming root causes of variability and process improvement ideas
- Objective to engage operators in the project
- Ideas presented on a root cause tree

## **Step 4: Advanced Analytics**

- Preparation of historical data -> KPI calculation (flag possible data quality issues)
- Analyse trends and assess long, mid-term (like seasonality) and “local” variability
- Compare performance, failure rates, with best historical performance or industry benchmarks
- Define a realistic target considering production, availability and quality requirements
- Quantify the performance gap and failure rates reduction
- Estimate the potential cost savings

## **Step 5: Model development & offline testing**

- Key parameter identification
- Model development and evaluation
- Model testing offline with independent/new data sets

## **Step 6: Online implementation**

- Setup of prototype dashboard through Wintell web portal
- Online implementation



*Do your assets need a performance boost?*

[www.performanceforassets.com](http://www.performanceforassets.com)