



Sustainability is (becoming) business critical

BlackRock will immediately stop investing in companies that "present a high sustainability-related risk"

Laurence D. Fink, founder and CEO of BlackRock, world's largest asset manager

Source: The Economist

ExxonMobil has been removed last month from Dow Jones Index...

Product stewardship for oil program

If you are licensed to manufacture excisable products and recycle oil or use in your business, you may be eligible for a benefit under the Product Stewar program (PSO).

Source: Australian government



Ine EU's largest National Promotional Banks and Institutions and the European Investment Bank launch a EUR 10 billion initiative to accelerate the transition to a sustainable and circular economy

Five European national promotional banks & institutions and the European Investment Bank (EIB) launched today in \$ The polluters

Revealed: the 20 firms behind a third of all carbon emissions

Source: The Guardian





Source: Lubes'n'Greases



Source: Shell CEO





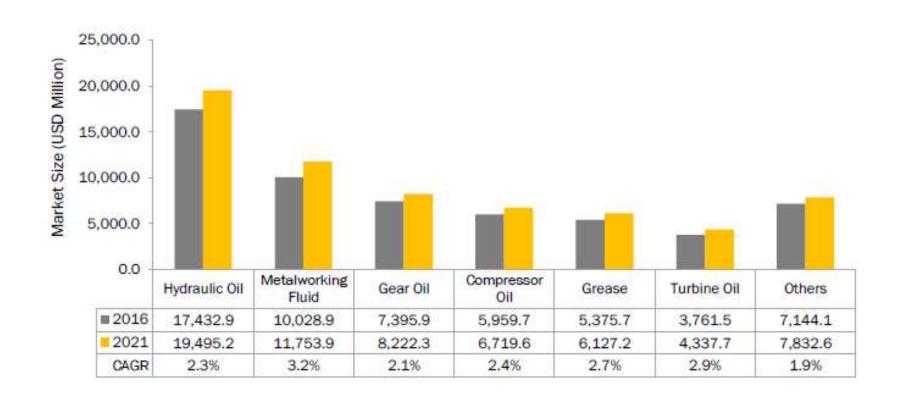
The industrial oil challenge

- 19 million tonnes of industrial lubrication oil is used every year – most of it is used only once
- Extracting the oil needed for industrial lubrication and then disposing of it- comes at high environmental costs
- Industrial oil will stay in use for an unforeseeable future – the challenge is to use this asset in a sustainable way
- Current business model of lubricants: TAKE MAKE – WASTE





Industrial lubricants - a huge market



Source: Expert Interviews, Secondary Research, and MarketsandMarkets Analysis





From TAKE – MAKE – WASTE





A circular economy of oil







Customer case: Eight years using the same oil, and counting...

Stainless-steel wire and strip manufacturer

- 12 weeks oil change cycle
- Tight requirements on product quality
- Highest product qualities only achievable with new oil



With integrated DST

- Eight years of using the same oil, and counting...
- 30 oil changes avoided so far
- 25 % increase in productivity

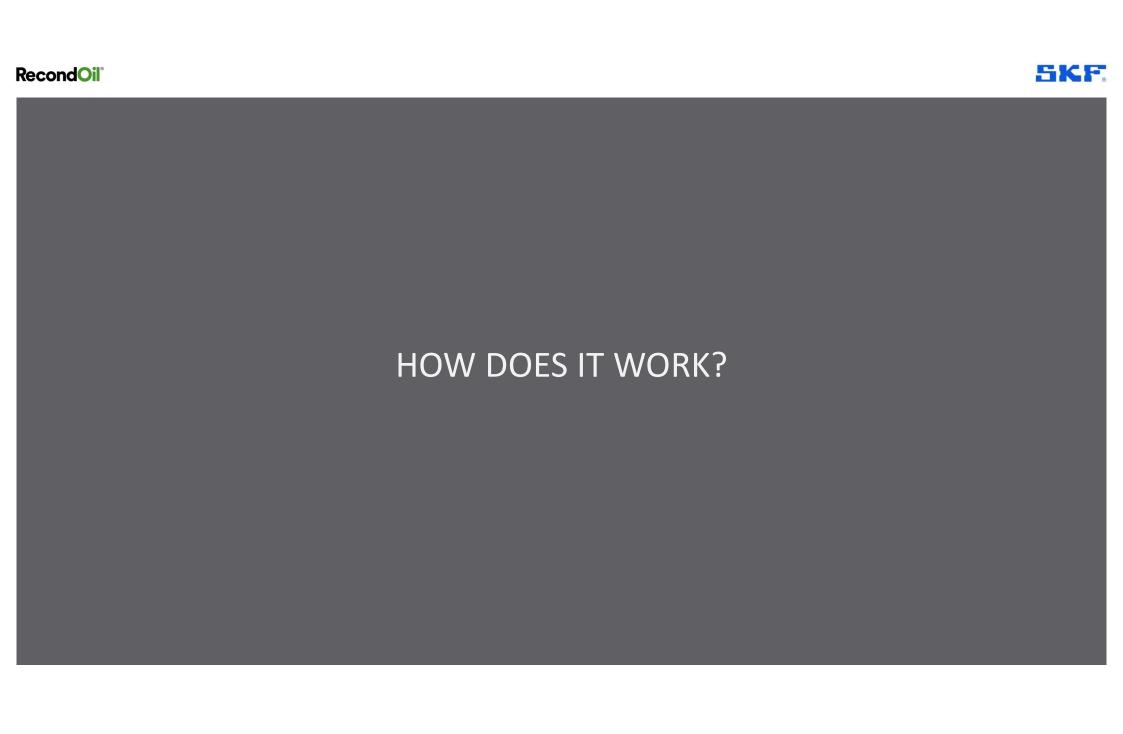






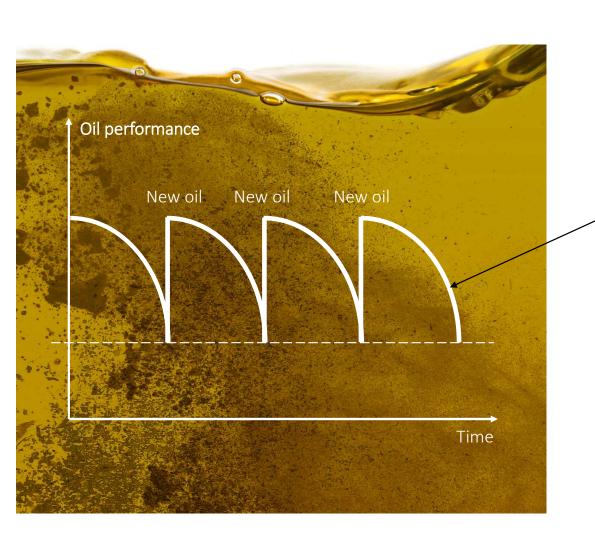






SKF.

Why we change oil



Oxidation

Contamination

Additive consumption





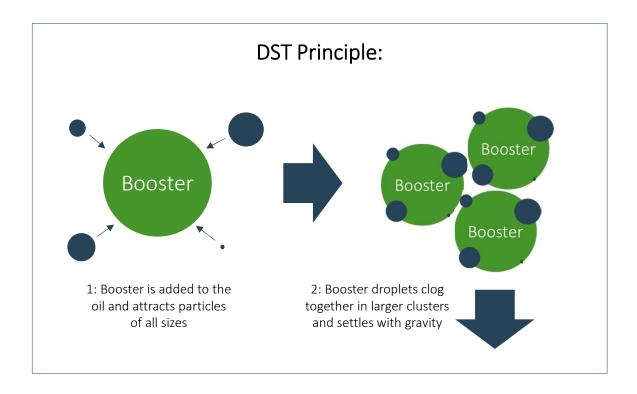
What we do

We combine **chemical** and **mechanical** separation and **Oil** into a unique patented process technology



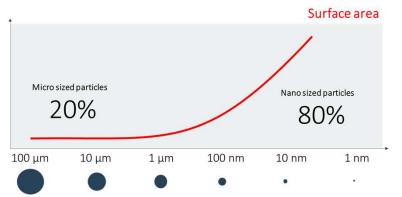
Double Separation Technology

DST captures contamination particles and degradation products, varnish and pre-varnish down to **nano-size**.









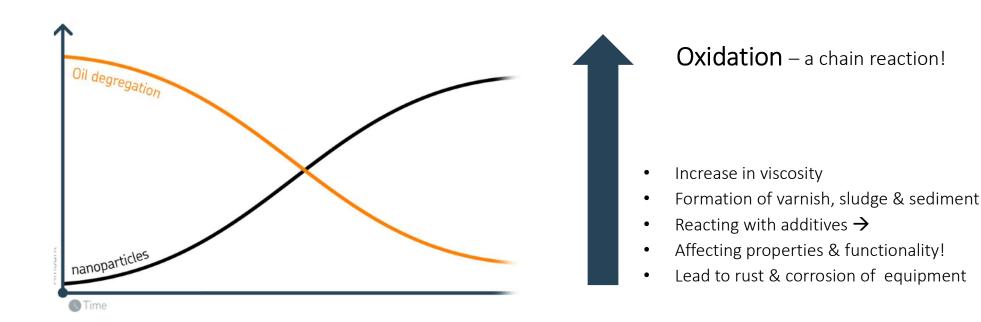
The nano-particles normally slip through conventional filters and constitute a huge surface in the oil acting as a **catalyst for oxidation**

→ DST enables a circular use of oil





Oil will degrade due to oxidation, caused mainly by accumulation of nano-particles



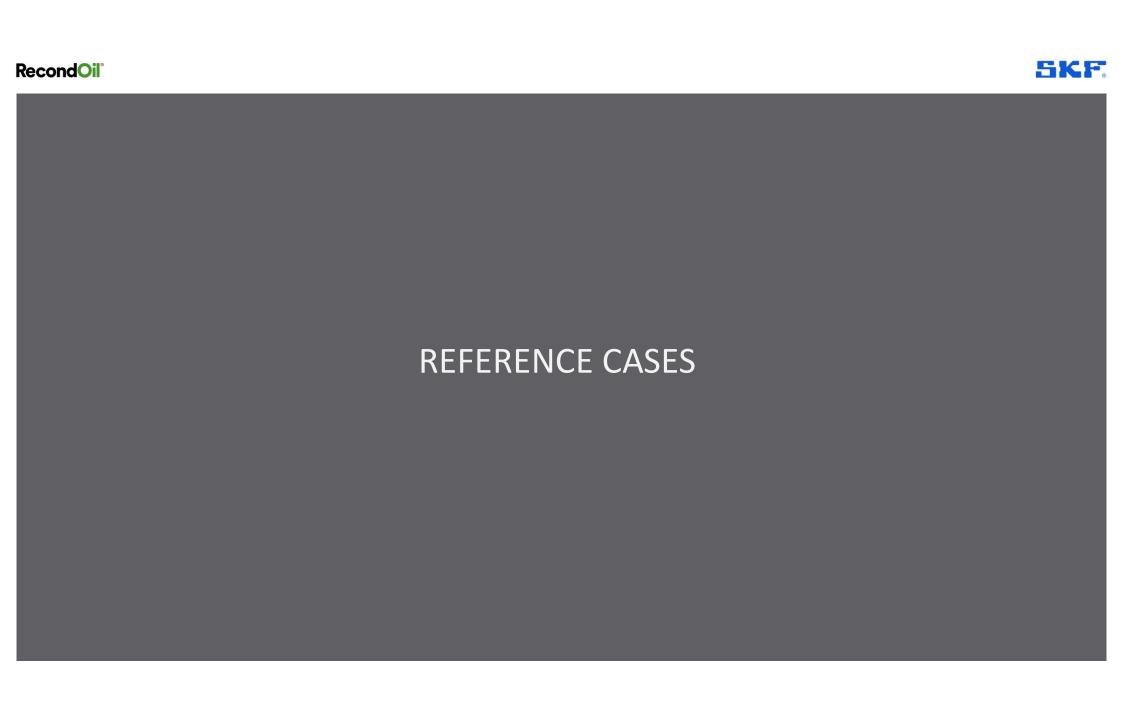


Performance impact

Current	Expected Cleanliness level (ISO 4406)																			
Cleanliness level (ISO 4406)		21/19/16 20/18/1		8/15	19/17/14		18/16/13		17/15/12		16/14/11		15/13/10		14/12/9		13/11/8		12/10/7	
24/22/19	2 1.8	1.6 1.3	3 2.3	2 1.7	4	2.5 2	6 3.5	3 2.5	7 4.5	3.5 3	8 5.5	4 3.5	>10 7	5 4	>10 8	6 5	>10 10	7 5.5	>10 >10	>10 8.5
23/21/18 —	1.5 1.5	1.5 1.3	2 1.8	1.7 1.4	3 2.2	2 1.6	4	2.5 2	5 3.5	3 2.5	7 4.5	3.5 3	9 5	3.5	>10 7	5 4	>10 9	7 5.5	>10 10	10 8
22/20/17	1.3	1.2	1.6	1.5	2	1.7	3 2.3	2	4 3	2.5	5 3.5	3 2.5	7	4 3	9 6	5 4	>10 8	7 5.5	>10 >10	9
21/19/16	1.2	1.00	1.3	1.2	1.6 1.5	1.5	2 1.8	1.7	3 2.2	2	4 3	2.5	5 3.5	3 2.5	7 5	4 3.5	9	6 4.5	>10	8 6
20/18/15			1.2	111	1.3	1.2	1.6 1.5	1.5	2	1.7	3 2.3	2	4 3	2.5	5 3.5	3 2.5	7 5.5	4.6	>10 8	6
19/17/14					1.2		1.3	1.2	1.6 1.5	1.5	2	1.7	3 2.3	2 1.7	4 3	2.5	6	3 2.5	8	5 3.5
18/16/13	Hydraulics and		Rolling element Bearings			20	1							4 3.7	3.5	6 4.5	4 3.5			
17/15/12						>10			5		-	3 2.3	2	4 3	2.5 2.2					
16/14/11	1 Journal Bearing		ring	Gear Boxes and			nd				_		_	2 1.9	1.8 1.5	3 2.3	2 1.8			
15/13/10	and Turbo Machinery			other			7			4		-	1.8 1.6	1.5 1.3	2.5	1.8 1.6				





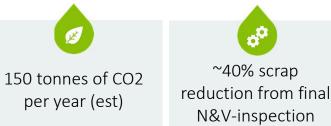


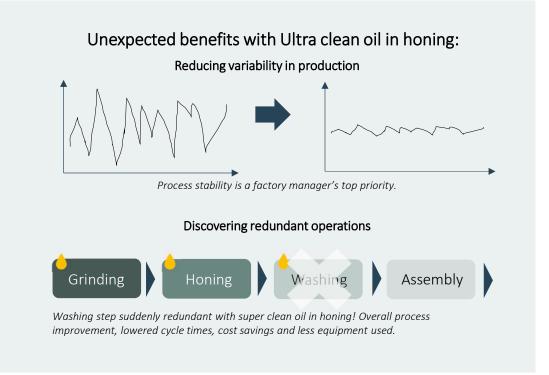


Results from SKF Cassino factory













SKF RecondOil case — Quenching oil





Reduced oil and energy consumption ~ 15m³ (one channel)

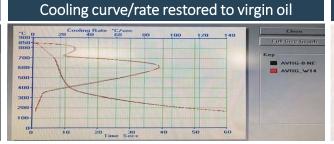


- Oil & filter savings ~ 0,3 MSEK / year
- Scrap reduction value ~ 1 MSEK / year
- Elimination of production stops ~ 0,8MSEK / year



- Improved quenching performance (cooling curve/rate)
- Homogeneous color of rollers without stains
- Increased up-time by decreased maintenance need

DST Treatment results									
	Used oil	DST treated	Reduction						
Particle Counter (ISO 4406:99)	24/22/18 (130488/ml)	16/14/9 (482/ml)	99,6%						
Water content (ppm)	2561	120	95,3 %						



Substantially improved visual appearance Dirty oil DST treated oil





SKF RecondOil case — Wind Power gearbox oil

DST treatment of 5 liters of discarded gearbox oil for wind powe



→ Lowering of ISO code by 10 steps!

Particle cleanliness and water concentration in virgin, used and DST-treated Shell Omala S4 Gx150 gear oil

	Particle Counter (ISO 4406:99)	Image Analysis (ISO 4406:87)	Water (ppm)
Virgin	22/20/16 27 010/ml	13/11/10 44/ml	189
Used	26/24/21 466 260/ml	18/17/17 2279/ml	400
Used + DST	16/14/11 392/ml = 99,9% red	12/11/10 40/ml = 98.2 red	139







SKF RecondOil case – Wind Power gearbox oil

CONCLUSIONS

- Possible to clean the gearbox oil down to low particle concentration
- Possible to decrease the content of nanosized particles
- Drastic decrease in catalytical metal surface area
- No effects on additive content or viscosity characteristics

Improve the lubricating function

Increase lifetime of oil

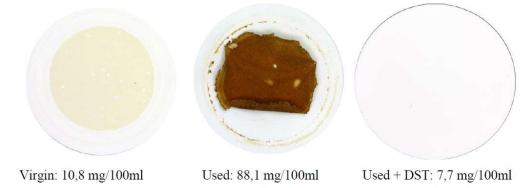
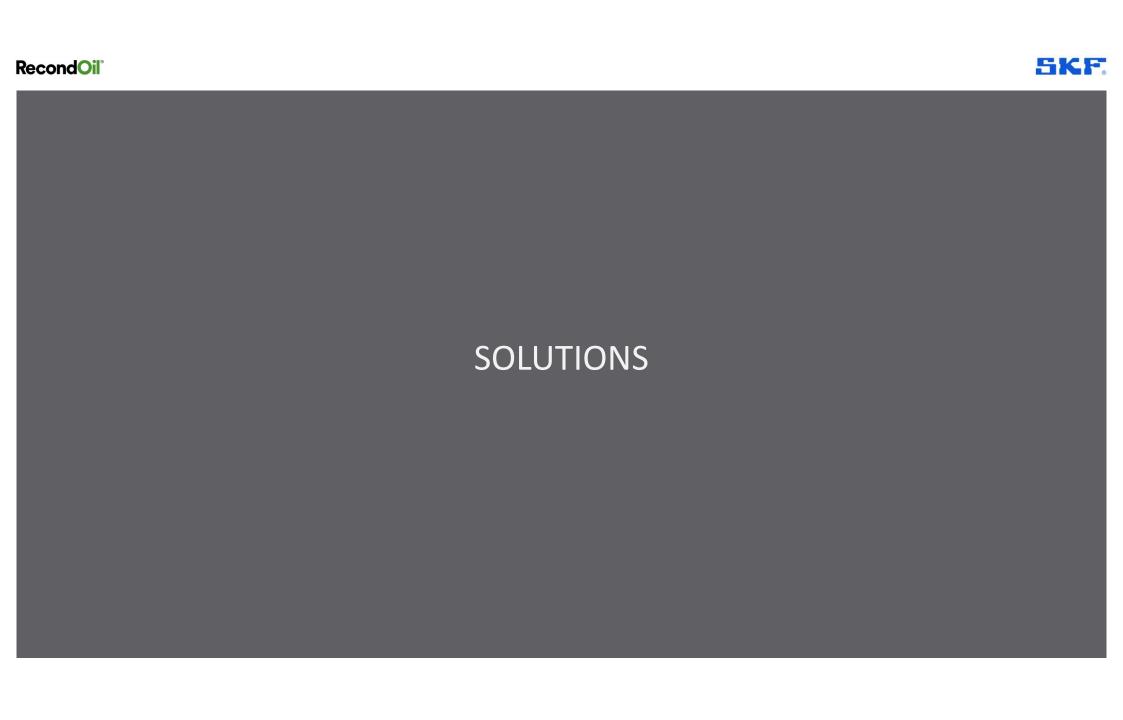


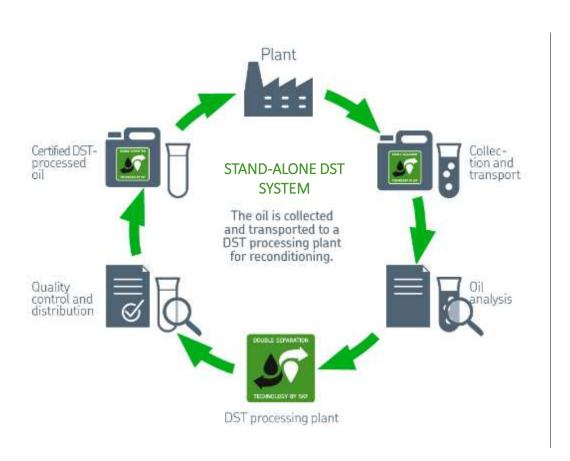
Figure 3: Filter appearance after passage of 100 ml oil sample with corresponding sediment concentration.







Circular use of oil | Two process technologies









RecondOil Shoebox function and target applications

Shoebox hardware principles:

- Very compact
- Standardized
- Robust and uncomplicated, yet sophisticated



• Enabling Circular use of Oil

Typical use case:

- limited space
- light contamination
- small oil volume
- mobile or remote



Mobile/Stationary hydraulics



Wind turbine gearbox



Marine propulsion



Heavy duty diesel engine

Generally addressing market of small, standalone, closed oil systems







Oil as a Service

- Disruptive technology
- Innovative business model
- Pay per performance
- Making oil a reliability asset instead of a costly consumable



We want to sell as LITTLE oil as possible!



Impact of regenerated super clean oil



Environmental

- CO₂ emissions from oil itself + transport
- Complying with waste handling regulations
- Safety: reducing leakages & contamination of soil



Financial

- Oil purchase, use & disposal
- Oil Logistics drastically reduced!
- Pressure from society, shareholders & policy



Performance

- Process efficiency
- Process reliability & stability
- Less planned and unplanned stops!
- Product quality





